Programme

3rd ASEF Young Leaders Summit
ETHICAL
15-19 October 2018, Brussels, Belgium.
In conjunction with the 12th ASEM Summit (ASEM12)
# ONLINE PREPARATORY PHASE

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Event Description</th>
<th>Facilitators</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thursday, 30 August 2018</td>
<td>8:00 am GMT</td>
<td>Mandatory presentation <strong>ASEFYLS3 Framework</strong></td>
<td>Ms Leonie NAGARAIAN, Ms Nathalie SAJDA &amp; Mr Akhil THOMAS</td>
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<tr>
<td></td>
<td></td>
<td>Objectives &amp; Expectations</td>
<td>ASEFYLS Team Education Department Asia-Europe Foundation (ASEF)</td>
</tr>
<tr>
<td>Tuesday, 2 October 2018</td>
<td>8:00 am GMT</td>
<td>Mandatory webinar <strong>Ethics and Leadership in Diplomacy</strong></td>
<td>H.E. Andy DETAILLE Ambassador of the Kingdom of Belgium to Singapore</td>
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<td></td>
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<td>The Role of Diplomacy and Soft Power in Ethical Leadership</td>
<td>H.E. TUMUR Lkhagvadorj Ambassador of Mongolia to Singapore (invited)</td>
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<td>Moderated by: Ms Leonie NAGARAJAN Director Education Department Asia-Europe Foundation (ASEF)</td>
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<tr>
<td>Tuesday, 9 October 2018</td>
<td>9:00 am GMT</td>
<td>Mandatory webinar <strong>Ethics: What It Is and What It Is Not</strong></td>
<td>Prof Anna SMAJDOR Associate Professor of Practical Philosophy University of Oslo</td>
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<tr>
<td>Slack (e-platform)</td>
<td></td>
<td>Ethical Dilemma Map</td>
<td>Team task</td>
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<tr>
<td>Between August - October 2018</td>
<td></td>
<td>Ethical Act</td>
<td>Individual task</td>
</tr>
</tbody>
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### DAY 0 - MONDAY, 15 OCTOBER 2018
#### ARRIVAL DAY

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
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<tbody>
<tr>
<td>Throughout the day</td>
<td>Arrival of Participants</td>
</tr>
<tr>
<td>15:00 – 18:00</td>
<td>Check-in to the Hotel &amp; Registration of all ASEFYLS3 Participants</td>
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<tr>
<td>18:30</td>
<td>Walk to Welcome Venue</td>
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<tr>
<td>19:00 – 19:30</td>
<td>Welcome Remarks by Host &amp; Organiser</td>
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<td>Hall des Sports Muhammad Ali / Heyvaerts Sporthal Molenbeek</td>
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<tr>
<td>19:30 – 21:00</td>
<td>Informal Reception &amp; Team Exercise – The ASEM Navigation Compass</td>
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### DAY 1 - TUESDAY, 16 OCTOBER 2018
#### DIALOGUES ON ETHICS

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
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<tbody>
<tr>
<td>7:30 – 8:00</td>
<td>Breakfast</td>
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<tr>
<td>8:00</td>
<td>Departure to Cathedral des Saints Archanges Michel et Gabriël</td>
</tr>
<tr>
<td>9:00 – 9:15</td>
<td>Welcome by the ASEFYLS3 Host</td>
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<tr>
<td></td>
<td>Very Rev. Archimandrite Aimilianos BOGIANNOU on behalf of His Eminence Metropolitan Athenagoras of Belgium &amp; Moderator of Committee of Representatives of Orthodox Churches to the European Union (CROCEU)</td>
</tr>
<tr>
<td></td>
<td>H.E. Federica MOGHERINI High Representative of the European Union for Foreign Affairs and Security Policy &amp; Vice-President of the Commission (HRVP) (invited)</td>
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<tr>
<td></td>
<td>Introduced and Moderated by:</td>
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<tr>
<td></td>
<td>Ambassador Karsten WARNECKE Executive Director</td>
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<td></td>
<td>Ms Leonie NAGARAJAN Director Education Department Asia-Europe Foundation (ASEF)</td>
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Ms Leonie NAGARAJAN
Director
Education Department
Asia-Europe Foundation (ASEF)
10:15 – 10:45  Coffee & Tea Break

10:45 – 11:45  Where Do Ethics Stem From?
Thought-Leaders from the Sectors: Culture, Education, Family and Religious & Spirituality

Ethics / ˈɛθɪks/  “Moral principles that govern a person’s behaviour or the conducting of an activity”

Rev Fr. Prof. Dr. Sorin SELARU
Representative CROCEU (Committee of the Representatives of the Orthodox Churches to the European Union) / Professor for Orthodox Theology University of Bucharest

Prof Amareswar GALLA
Executive Director International Institute for the Inclusive Museum

Dr Razwana BEGUM BT ABDUL RAHIM
Senior Lecturer School of Humanities and Behavioural Sciences Singapore University of Social Sciences (SUSS)

Prof Ulf-Daniel EHLERS
Professor for Lifelong Learning and Educational Management Baden-Württemberg Cooperative State University Karlsruhe

Moderated by:

Ms Anupama SEKHAR
Director Culture Department Asia-Europe Foundation (ASEF)

11:45 – 12:15  Reflection Session

12:15  Departure to the Herman Teirlinck building, Flemish Government

13:00 – 14:00  Lunch
Hosted by Flemish Ministry of Education and Training

14:00 – 15:00  What Shapes Contemporary Ethical Dilemmas & Actions?
Thought-Leaders from the Sectors: Economy & Finance, Media and Sports

Dilemma /ˈdɪliˌmə/  “A situation in which a difficult choice has to be made between two or more alternatives, especially ones that are equally undesirable”

Representative European Trade Union Confederation (ETUC) / 11th Asia-Europe Labour Forum (AELF11)

Representative Google News Lab

Mr Nick WATERS
Investigative Journalist Bellingcat

Ms Lilamani DE SOYSA
Director International Relations Office Tsukuba International Academy for Sports Studies, Japan
Moderated by:
Ms Leonie NAGARAJAN
Director
Education Department
Asia-Europe Foundation (ASEF)

15:00 – 15:45  
Coffee & Tea Break

Prof David TOWNEND
Professor
Faculty of Health, Medicine and Life Sciences
Maastricht University (invited)

Representative
Museum / Historic Institution

How Would A World Without Ethics Look Like?
Thought-Leaders from the Sectors:
Environment, Science & Technology and Politics

World /wɜːld/
“The earth and all the people, places, and things on it”

15:45 – 16:45

Prof David TOWNEND
Professor
Faculty of Health, Medicine and Life Sciences
Maastricht University (invited)

Representative
Museum / Historic Institution

Mr Andrea CARTA
Senior Legal Strategist
Greenpeace Europe

Mr Kevin BROOKING
Artistic Director & Co-founder
Clowns without Borders Belgium

Mr Tom VANDEKENDELAERE
Member of the EPP-Group
European Parliament

Moderated by:
Ms Leonie NAGARAJAN
Director
Education Department
Asia-Europe Foundation (ASEF)

16:45 – 17:45
IQ/EQ Chit-Chat
Small Roundtable Sessions between the Speakers & Participants

17:45 – onwards
Free Evening for ASEFYLS3 Participants

Simultaneously:
19:00 – 20:00
Dinner hosted by Their Majesties the King and Queen of Belgium

30 Selected ASEFYLS3 Participants Invited for Dinner at Castle of Laeken
DAY 2 – WEDNESDAY, 17 OCTOBER 2018
BRAINSTORM & COLLABORATE (B&C)

7:00 – 8:00  Breakfast
8:00        Departure to B&C Venues

9:00 – 12:00 Brainstorm & Collaborate (B&C)

Co-development of Spin-off Projects Linked to Ethical Leadership and the Thematic Angle of the B&C Group

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B&C Culture

Hosted by: Embassy of France in Belgium
Introduction by:
Mr Bertrand FORT
Cultural and Cooperation Counsellor
Embassy of France in Belgium

Facilitated by:
Ms Kristine MILERE
Curator of Foreign Decorative & Applied Arts at Art Museum Riga Bourse /
Member from Latvia of the Asia-Europe Museum Network (ASEMUS)

Mr Raghavendra TENKAYALA
Deputy Director at the Bangalore International Center /
Member from India of the Asia-Europe Museum Network (ASEMUS)

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B&C Economy and Finance

Hosted by: Flemish Ministry of Education and Training
Introduction by:
Ms Nadia REYNERS
Coordinator
ASEM Education Secretariat Belgium

Facilitated by:
Mr Costas GEORGIADES
Graduate Student at Maastricht University /
Previous participant from Cyprus at the 2nd ASEF Young Leaders Summit (ASEFYLS2)

Mr Shantanu PAUL
Strategy Integration Lead at Ashoka /
Previous participant from Australia at the 2nd ASEF Young Leaders Summit (ASEFYLS2)

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B&C Education

Hosted by: Directorate General for Education, Youth, Sport and Culture (DG EAC)
Introduction by:
Ms Claire MOREL
Head of Unit
International Cooperation
European Commission, Directorate General for Education, Youth, Sport and Culture (DG EAC)

Facilitated by:
Ms Sofia KRISTENSSON
Graduate Student at University of Paris 13 /
Previous participant from Sweden at the 6th ASEF Rectors’ Conference & Students’ Forum (ARC6)

Ms Rosemary SWEENEY
Executive Officer at Higher Education Authority, Ireland /
Previous participant from Ireland at the 21st ASEF Summer University (ASEFSU21)
<table>
<thead>
<tr>
<th>B&amp;C Environment</th>
<th>Facilitated by:</th>
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<tbody>
<tr>
<td><strong>Hosted by:</strong> United Nations (UN) House in Brussels</td>
<td><strong>Ms Ieva KESKINE</strong></td>
</tr>
<tr>
<td><strong>Introduction by:</strong></td>
<td>Consultant at United Nations Development Programme (UNDP) /</td>
</tr>
<tr>
<td><strong>Representative:</strong></td>
<td>Previous participant from Lithuania at the 2nd ASEF Young Leaders Summit (ASEFYLS2)</td>
</tr>
<tr>
<td>United Nations (UN) House in Brussels</td>
<td><strong>Mr Daniel RUIZ VIEJOBUENO</strong></td>
</tr>
<tr>
<td></td>
<td>Undergraduate Student at University of Essex /</td>
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<td></td>
<td>Previous participant from Luxembourg at the 6th ASEF Rectors’ Conference &amp; Students’ Forum (ARC6)</td>
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<tr>
<th>B&amp;C Family</th>
<th>Facilitated by:</th>
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<tr>
<td><strong>Hosted by:</strong> Erasmus Students Network (ESN)</td>
<td><strong>Ms Sharifah “Didi” MALAI HAJI ABDULLAH</strong></td>
</tr>
<tr>
<td><strong>Introduction by:</strong></td>
<td>Vice Secretary at SMARTER Brunei /</td>
</tr>
<tr>
<td><strong>Mr João PINTO</strong></td>
<td>Previous participant from Brunei Darussalam at the 21st ASEF Summer University (ASEFSU21)</td>
</tr>
<tr>
<td>President</td>
<td><strong>Ms Keiko ONO</strong></td>
</tr>
<tr>
<td>Erasmus Students Network (ESN)</td>
<td>Human Resource Manager at Google /</td>
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<td></td>
<td>Previous participant from Japan at the 2nd ASEF Young Leaders Summit (ASEFYLS2)</td>
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<th>B&amp;C Media</th>
<th>Facilitated by:</th>
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<tbody>
<tr>
<td><strong>Hosted by:</strong> Institut des Hautes Etudes des Communications Sociales (IHECS)</td>
<td><strong>Ms Zuzanna ATANASOW</strong></td>
</tr>
<tr>
<td><strong>Introduction by:</strong></td>
<td>Graduate Student at Diplomatic Academy of the Polish Ministry of Foreign Affairs /</td>
</tr>
<tr>
<td><strong>Representative:</strong></td>
<td>Nominated by ASEFYLS3 Partner the College of Europe, Natolin Campus</td>
</tr>
<tr>
<td>Institut des Hautes Etudes des Communications Sociales (IHECS)</td>
<td><strong>Ms Liudmila MANINA</strong></td>
</tr>
<tr>
<td></td>
<td>Senior Marketing at Executive Holy Peppers Studio /</td>
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<td></td>
<td>Previous participant from the Russian Federation at the 5th ASEF Rectors’ Conference &amp; Students’ Forum (ARC5)</td>
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<tr>
<th>B&amp;C Politics</th>
<th>Facilitated by:</th>
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<tr>
<td><strong>Hosted by:</strong> Federal Public Service Foreign Affairs</td>
<td><strong>Mr Mikael ERIKSSON</strong></td>
</tr>
<tr>
<td><strong>Introduction by:</strong></td>
<td>Former Bluebook Trainee at European External Action Service (EEAS) /</td>
</tr>
<tr>
<td><strong>Mr Roel MARKEY</strong></td>
<td>Nominated by ASEFYLS3 Partner the European External Action Service (EEAS)</td>
</tr>
<tr>
<td>Desk Officer</td>
<td><strong>Mr Aqeel MALIK</strong></td>
</tr>
<tr>
<td>Asia Pacific Division</td>
<td>Barrister—at–Law at ANZ Partners /</td>
</tr>
<tr>
<td></td>
<td>Previous participant from Pakistan at the 8th Model ASEM</td>
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B&C
Religion and Spirituality

Hosted by: Indian Cultural Centre asbl/Brussels Mandir
Introduction by:
Mr Parkash GURNANI
Indian Cultural Centre asbl
Brussels Mandir

Facilitated by:
Mr Ramon MARTINEZ
Manager at DARE Network /
Previous participant from Spain at the 2nd ASEF Young Leaders Summit (ASEFYLS2)

Ms Hailley TURAKHIA
Graduate Student at Symbiosis Institute of Media & Communication /
Nominated by ASEFYLS3 Partner the Symbiosis International (Deemed) University

B&C
Science and Technology

Hosted by: Microsoft
Introduction by:
Ms Susanna MÄKELÄ
Senior Director
EU Affairs
Microsoft

Facilitated by:
Ms Laura VISAN
Project Manager at Everis /
Previous participant from Romania at the 1st ASEF Young Leaders Summit (ASEFYLS1)

Mr Ankush WAGLE
Research Assistant at Institute of South Asian Studies,
National University of Singapore /
Previous participant from Singapore at the 2nd ASEF Young Leaders Summit (ASEFYLS2)

B&C
Sports

Hosted by: Directorate General for Education, Youth, Sport and Culture (DG EAC)
Introduction by:
Ms Agata DZIARNOWSKA
Policy Officer
European Commission, Directorate General for Education, Youth, Sport and Culture (DG EAC)

Facilitated by:
Ms Momoko NARIMATSU
Personal Assistant at Kspace International School /
Previous participant from Japan at the 21st ASEF Summer University (ASEFSU21)

Ms Prakriti SHARMA
Undergraduate Student at Symbiosis School for Liberal Arts /
Nominated by ASEFYLS3 Partner the Symbiosis International (Deemed) University

12:00 – 13:00
Lunch

13:00 – 18:00
Continue the B&C Spin-off Project Development

18:00
Departure to Molenbeek Town Hall

19:00 – 21:30
Reception and Asia-Europe Cultural Evening
## Welcome Remarks by Host
Ms Françoise SCHEPMANS  
Mayor  
Molenbeek Municipality

## Asia and Europe Through the Cultural Lens
**Asia**
- **Europe**  
- **Reception and Cultural Evening**
  - Self-organised and led by ASEFYLS3 Participants  
  - Community Representatives of Molenbeek Municipality

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**Simultaneously:**
- **Finalisation of the ASEFYLS3 Commitment Pledge on Ethical Leadership**
  - Drafting by Selected B&C Representatives & Navigators for the ASEM Youth Intervention at the 12th ASEM Summit (ASEM12)

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## DAY 3 – THURSDAY, 18 OCTOBER 2018
**FINAL DAY**

### 7:00 – 8:00
- **Breakfast**

### 8:00
- **Departure to Workshop Locations – Maastricht University Brussels Campus & University Foundation (tbc)**

### 9:00 – 11:30
- **Thought & Action Workshops**
  - **Boot Camp Workshops to Enhance the Thinking & Action Capacity Linked to Ethics and Leadership**

- **Workshop #1**
  - **To Win or Not to Lose, What’s Your Question?**
  - **Ms Lilamani DE SOYSA**
  - **Director of International Relations**
  - **Tsukuba International Academy for Sports Studies, Japan**

- **Workshop #2**
  - **How Can I Be an Ethical Leader in a Digital Era Without Being a Programmer?**
  - **Mr Łukasz KRÓL**
  - **Digital Projects Coordinator**
  - **College of Europe, Natolin Campus**

- **Workshop #3**
  - **Getting it right? Restoring Children with Restorative Justice**
  - **Dr Razwana BEGUM BT ABDUL RAHIM**
  - **Senior Lecturer**
  - **Singapore University of Social Sciences (SUSS)**

- **Workshop #4**
  - **Inclusion and Diversity: Whose Needs are Being Met?**
  - **Mr Anthony GARTNER**
  - **Associate Director**
  - **Student Equity and AccessAbility Service**
  - **Swinburne University of Technology**

- **Workshop #5 – by ASEFYLS Navigators**
  - **Who are You(th)?**
  - **Ms Sharifah “Didi” MALAI HAJI ABDULLAH**
  - **Vice Secretary at SMARTER Brunei**
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<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Participants</th>
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<tr>
<td>11:30 – 12:30</td>
<td>Lunch</td>
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<tr>
<td>12:30</td>
<td>Departure to Charlemagne</td>
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<tr>
<td>13:45 – 14:00</td>
<td>Remarks by ASEF: Ethical Dilemmas in a Multi-lateral Context</td>
<td>Ambassador Karsten WARNECKE, Executive Director, Asia-Europe Foundation (ASEF)</td>
</tr>
<tr>
<td>14:00 – 17:00</td>
<td>Dialogue Sessions with ASEM Leader / ASEM Leaders: Ethical Leadership – Reflections from Daily Leadership Practices</td>
<td>ASEM Leaders to be Announced, Moderated by: Ms Leonie NAGARAJAN, Director, Education Department, Asia-Europe Foundation (ASEF)</td>
</tr>
<tr>
<td>17:00 – 18:00</td>
<td>Closing Panel: Intergenerational Conversation with Locals 6 Generations Sharing Wisdom on Ethics &amp; Values Across All Generations</td>
<td>20-Year Old Panellist, Mr Jonas MALLISSE, Country Manager, Too Good To Go, 40-Year Old Panellist, Mr Willy DANENBERG, Systematic Change Specialist, The Clube of Rome (invited), 60-Year Old Panellist, 70-Year Old Panellist</td>
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</table>
Moderated by:
Ms Nathalie SAJDA
Project Coordinator
Education Department
Asia-Europe Foundation (ASEF)

Simultaneously:
Opening Ceremony of the 12th ASEM Summit (ASEM12)
19:00 – 20:30
Europa Building

Intervention by 2 ASEFYLS3 Participants (Belgium and Japan) at ASEM12

- END OF PROGRAMME -

NAVIGATION TOOLS

Leadership entails determining a position, charting a course, and heading towards a destination. It means navigating around various obstacles - concrete ones like road blocks or soft ones like different views - and sailing through weather conditions as harsh as moral dilemmas. But are the manners of and tools for leading equally important as the end goal? And what are the elements – facts, beliefs, values, practical issues – that influence decisions in navigating towards a certain direction?

The classic and modern tools such as the compass and the mobile phone in the ASEFYLS3 design show that every leadership must come with its own acceptable and effective measures. However, one has to be constantly alert and sensitive towards possible internal and external forces that might meddle, manipulate, and mislead one’s decision making process. Only then is the leader a true navigator, able to develop a sense of direction informed by self-awareness and societal needs, and thereby standing up for her/his chosen course.